

THE WHITE HOUSE
WASHINGTON

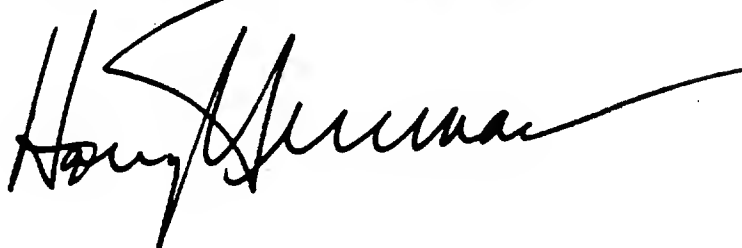
November 15, 1946

MEMORANDUM FOR THE DIRECTOR OF THE BUREAU OF THE BUDGET

I have noticed that on several occasions certain department and agency officials have shown a tendency to seek from Congress larger appropriations than were contemplated in official budget estimates.

The estimates which I transmit to Congress reflect a balanced program for the executive branch as a whole, and each individual estimate is considered in the light of this program, its relationship to other estimates, and the fiscal position of the Government. While agency witnesses before congressional committees must feel free to supply facts in answer to questions of committee members, I cannot condone the practice of seizing upon any opportunity which presents itself to indicate an opinion, either directly or indirectly, that my estimates are insufficient.

When you notify the heads of the various departments and agencies of the amounts to be included in the 1948 Budget for their activities, I wish you would include a reminder that I shall expect them and their subordinates to support only the President's estimates in hearings and discussions with members of Congress.

A large, stylized handwritten signature in dark ink, which appears to be "Harry Truman". The signature is written over a large, sweeping horizontal line that spans across the lower right portion of the page.

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